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- Due care and attention should be undertaken when considering and analysing the financial performance of the Company.

- All references to dollars are to United States currency unless otherwise stated.
Who we are…

- Legacy of over 120 years of drilling expertise
- Leading provider of drilling services, drilling equipment, and performance tooling
- Industry leading product innovation
- Drilling Services offered in over 35 countries
- Drilling Products offered in over 100 countries
Safety & Environment

Our goal is adding value with zero harm – leading our industry by returning our employees home safely each day and performing our work with minimal impact to our neighbors or the environment.

• Safety Performance
  Tragic loss of Andy Buttram: one of our own. Involved in a motor vehicle accident while driving in hazardous conditions

• Make it Personal
  Program roll out features each employee’s family as a reminder of what is important – Getting home safely!

• THINK
  Field level risk assessment applied for all new tasks and any time things change.

• Sustainability
  Minimising impacts to air quality, implementing steps to conserve energy and water, and reducing waste generation and the use of hazardous material.
2013 was a challenging year...

**Mining Performance**

SNL MEG - Exploration Spend (US$ Billions)

- Historical Revenue Trends (US$ Millions)

**Key Commodity Trends**

- Gold ($/oz.)
- Copper ($/lb.)
- Iron Ore ($/MT)

Source: SNL Metals Economics Group

Source: Bloomberg & BLY Analysis
In late 2013, operating rig utilisation fell below the low point experienced in April 2009.

A surplus of global rig capacity is leading to a very competitive environment.

Declining global utilisation rates resulting in reduced demand for products.

Inventory in place to fill existing customer demand.
Despite challenging operating conditions, net debt held nearly flat.

\textsuperscript{1} See Footnote 1 of page 4 for definition of adjusted EBITDA.
Material reductions in the overall cost structure

Total expenditure reduction of $890 million

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</tr>
</thead>
<tbody>
<tr>
<td>$2,081</td>
<td>$(460)</td>
<td>$(232)</td>
<td>$(55)</td>
<td>$(60)</td>
<td>$1,274</td>
<td>$(30)</td>
<td>$(28)</td>
<td>$(25)</td>
<td>$1,191</td>
</tr>
</tbody>
</table>

Realised over $800m of expenditure reductions in FY2013

- **Realised in 2013**
- **To be realised in 2014**

The Jan 2014 initiative includes:
- Wage freezes and the suspension of profit sharing in certain jurisdictions
- Bonus plan aligned to the company’s ability to generate cash
- Ongoing consolidation of corporate and regional functions and facilities

Ongoing cost action in response to prevailing market conditions

1 Expenditure profile defined as operating costs plus capital expenditures
2 Realised an additional $15M of savings in FY2012
## Recent actions taken to create a lean and scalable cost model

**The Business Then…June 30, 2012** | **The Business Now…Dec 31, 2013**
---|---
**Executive Management** | **Executive Management**
- 25 Vice Presidents
- Regional Management Structure
  - 4 Regional VP's
- 13 Vice Presidents
- Global Structure
  - Elimination of 3 Regional VP's

**Supply Chain**
- Disaggregated Supply Chains
  - Supply Chain functions existed in both Drilling Services & Drilling Products
  - Separate inventory for each division
  - 57 rooftops
- Consolidated Supply Chain
  - Centralised planning, warehousing and procurement
  - Shared inventory for both divisions
  - 35 Targeted Rooftops
    - 16 Closed
    - 8 Pending Closure

**DS Organisational Structure**
- 23 Zones with their own support structure
- Consolidated the 23 Zones into 10 Territories

**Shared Services**
- None
  - Back office support and transactions occurring at 4 regional offices
- 2 Targeted Shared Service Centers
  - Poland – Functioning
  - Future location – Pending (late 2014)

**Products Aftermarket & DS Fleet**
- Distinct shops for both divisions even if operating in close proximity
- Centralised maintenance function
  - Expanded aftermarket footprint due to DS locations

**SG&A Run Rate**
- $ 315 million
- ~$ 165 million

<table>
<thead>
<tr>
<th></th>
<th>Then…</th>
<th>June 30, 2012</th>
<th>Now…</th>
<th>Dec 31, 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Headcount</td>
<td>COGS Labor</td>
<td>8,162</td>
<td>COGS Labor</td>
<td>3,842</td>
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<tr>
<td></td>
<td>Overhead</td>
<td>1,611</td>
<td>Overhead</td>
<td>907</td>
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<tr>
<td></td>
<td>SG&amp;A</td>
<td>1,790</td>
<td>SG&amp;A</td>
<td>932</td>
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<tr>
<td></td>
<td>Total</td>
<td>11,563</td>
<td>Total</td>
<td>5,681</td>
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</table>
YTD 2014 Business Highlights

- Ramping up at new site
- Recent contract win
- Sonic drilling program
- Recent contract renewals
- New gold mining contract
- New production tooling contract
- Drought relief services
- Energy & geothermal drilling
- Recent contract win
- Ramping up at new site
Pioneering innovation & new product development...

Launched in 2H 2013
M3 Rock Drill

Launched in 1H 2014
LM110 Rig
DTH Hammers

To be launched in 2H 2014
Mini Sonic Rig
LF90D Rod Presenter
LF350 Deep Hole Rig
New Instrumentation Category

2014 Boart Longyear AGM
2014 Business Outlook

**Forecasting & Guidance:**
- The volatility and cyclicality of the industry make forecasting very challenging
- The Company will not provide Revenue and EBITDA guidance
- The Company will provide quarterly metrics & KPI’s, similar to what was provided for Q1 2014 on May 8, 2014.

**Current Industry Conditions:**
- Mineral exploration and mining capital expenditures may remain at current levels and could compress even further in 2014
- Excess global rig capacity could put further downward pressure on price in the Drilling Services business while we expect pricing to remain flat to slightly down in the Products business
- Mining companies continue to deplete their existing reserve bases and will need to eventually replenish their reserves which should trigger a future recovery in mineral exploration spend

The Company is not providing Revenue & EBITDA guidance
Key Performance Indicators

<table>
<thead>
<tr>
<th></th>
<th>First Quarter</th>
<th></th>
<th>Fourth Quarter</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>2014</td>
<td>2013</td>
<td>2012</td>
</tr>
<tr>
<td>Avg. Rig Count</td>
<td>~950</td>
<td>~1,045</td>
<td>~980</td>
</tr>
<tr>
<td>Avg. Operating Rig Utilisation</td>
<td>~30%</td>
<td>~40%</td>
<td>~60%</td>
</tr>
<tr>
<td>Avg. Product Backlog</td>
<td>~$15M</td>
<td>~$43M</td>
<td>~$80M</td>
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<tr>
<td>Headcount</td>
<td>~5,600</td>
<td>~8,300</td>
<td>~11,100</td>
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<tr>
<td>Net Debt(1)</td>
<td>$544M</td>
<td>$571M</td>
<td>$328M</td>
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<tr>
<td>Compliance Debt(2)</td>
<td>$640M</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Compliance EBITDA(3)</td>
<td>$97M</td>
<td>N/A</td>
<td>N/A</td>
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</table>

Note: Figures shown above are at period ends unless otherwise noted.

Positive
- Underground and large rotary businesses remain stable
- Targeted R&D investment continues
- Ability to fulfill customer orders with existing stock

Weaknesses
- Mineral exploration levels still low relative to recent historic levels
- Global rig utilisation at historic lows

Focus on safety, customer satisfaction, cost reduction, and deleveraging

1 Excludes contingent liabilities relevant to determining bank covenant compliance under maximum total indebtedness covenant. See footnote 31 in the 2013 Annual Report
2 Gross maximum indebtedness covenant, inclusive of relevant contingent liabilities used in determining bank covenant compliance. See footnote 31 in the 2013 Annual Report
3 For the trailing 12 month periods, quarterly bank compliance EBITDA was: 1Q2014 - $2.5M, 4Q2013 - $5.3M, 3Q2013 - $39.0M, 2Q2013 - $50.1M, 1Q2013 - $43.1M
Boart Longyear’s 2014 Business Objectives

- Safety First
- Empower People
- Increase Margin
- Decrease Balance Sheet
- Reduce Cost
- Generate Cash
- Focus on Customers
- Improve Liquidity
- Create Efficiencies